

**SADIQ
KHAN
FOR
LONDON**

DELIVERING YOUR MANIFESTO

MAYOR OF LONDON

DELIVERING YOUR FARES FREEZE

- **FARES:** We are committed to freezing TfL fares over your term.
- **COST REDUCTION:** We will deliver a fundamental change in how we are structured and how we operate. We are taking action to merge our engineering functions, be more commercially focused, and reduce expensive contractors
- **A NEW TRANSPORT PLAN FOR LONDON:** We will work with you to prioritise the big things that matter in a new delivery plan for transport in London, while seeking to protect services and investment.

DELIVERING QUICK WINS

- **BUS HOPPER BY SEPTEMBER** – A solution for the “Bus Hopper” is ready to go in September
- **QUICK PROGRESS ON HOMES FOR LONDONERS** – Delivery will start on 10,000 homes, and we will build capacity for thousands more a year from 2020
- **ACTION ON ADVERTISING** – Our new advertising policy will include action on how body image is presented on our network
- **ENVIRONMENT** – Launching a consultation on air quality strategy. It will be the most ambitious in London’s history, with nothing left off the table
- **PROMOTING CYCLING FOR ALL** - Setting a new course for cycling in London which is inclusive and open to all, we’ll deliver strengthened training schemes
- **NIGHT TUBE** – Starting the Night Tube on two lines from this summer

DELIVERING YOUR MANIFESTO

100 days milestones

UNDERPINNED BY LOWER COSTS AT TfL: We are developing ambitious plans to streamline our organisation: removing duplication, reducing layers, taking a more commercial approach in all areas, and driving efficiencies and better performance. We will work with you to deliver a root and branch review of our structures, and present our progress to you within your first 100 days in office.

Within your first 100 days, we will:

- Work with you on a new transport plan for London, reflecting your priorities for our investment
- Supporting your full-scale security review
- Launch a new consultation on air quality
- Recommend a fares structure for 2017
- Conduct a customer-focused review of ticket office closures
- Negotiate and agree the next steps for rail devolution, jointly with DfT
- Announce a joint consultation with Westminster City Council on Oxford Street



DELIVERING YOUR MANIFESTO

Over four years we will deliver in all areas of your manifesto

- Review the bus industry in London, looking to make the network greener, more accessible and ensure that bus operators are model employers
- Promote and increase cycling and ensure that you build your cycling legacy
- Modernise the Taxi and Private Hire industry
- Make the Tube more accessible
- Support your skills agenda and continue to hire apprentices across our operations
- Put transport at the heart of a healthier, more active London



DELIVERING YOUR MANIFESTO

Action on Air Quality

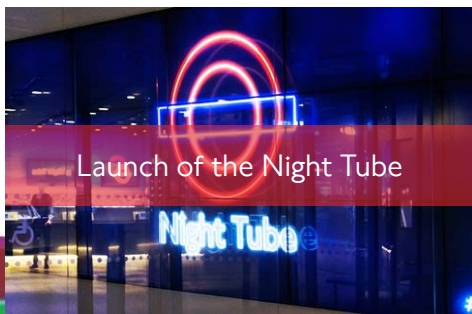
We will match your ambitions with effective action to improve London's air. Too many Londoners are having their lives cut short by polluted air. We will take action to improve our operations and change the way Londoners travel to improve air quality.

- An immediate consultation on air quality in London, with nothing left off the table in the run up to the introduction of ULEZ
- Driving new standards of clean buses with further action on our bus fleet, including looking at Green corridors on the most polluted roads, and how to bring forward cleaner buses ahead of ULEZ
- A consultation on the future of Oxford Street
- By 2020, 3,500 buses will be hybrid (including all buses in Central London) and all single decker buses will be electric or hydrogen
- Working with you to strengthen "Sustainable Neighbourhoods" across London, and considering all options to encourage people to choose cleaner options
- A major expansion in electric vehicles by making them an easy choice for everyone, starting with sorting our charging points across the city



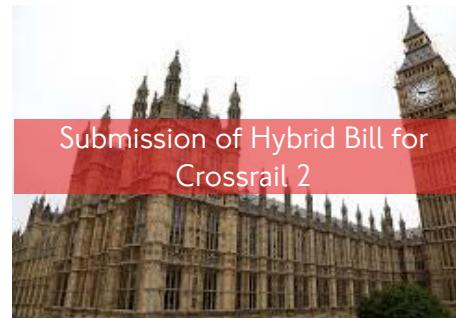
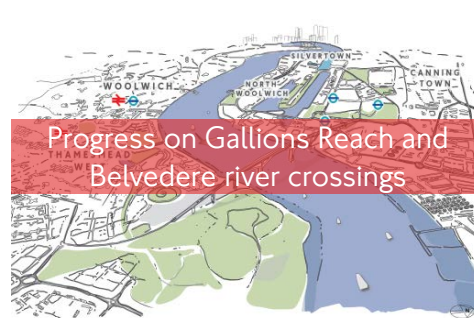
YOUR FIRST TERM: EXISTING DELIVERY MILESTONES

2016 - 17



YOUR FIRST TERM: EXISTING DELIVERY MILESTONES

2018 - 20





DELIVERING KEY MANIFESTO THEMES

BUSINESS, PROSPERITY AND OPPORTUNITY

We are here to keep London moving, working and growing and to make life in the city better. Businesses rely on our services for staff and customers and our supply chain supports 60,000 jobs outside London. We will use our relationships with London's businesses to ensure you are London's most pro-business Mayor, and establish a new economic partnership between London and Gatwick to leverage investment and jobs for south London.

We will become more commercial. We will find new ways to raise revenue to reinvest in transport, providing broadband using our tunnels and boosting mobile connectivity for customers as well. We will support your Chief Digital Officer and ensure that our open data and technology benefits all Londoners.

Your first weeks

- Deciding on Crossrail 2's Board
- Announcing a joint consultation on Oxford Street

Your first 100 days

- New advertising screens at Canary Wharf
- Proposals for a new consultancy service to raise revenue

HOMES FOR LONDONERS

We are ready to support Homes for Londoners with the GLA. We will deliver 10,000 housing starts on our land during your term, building capacity to deliver thousands more per year from 2020.

We will also work to unlock homes across public sector land in London by fostering new delivery methods and offering our development capability to other organisations.

We are investigating how to ensure that, across our portfolio of sites, 50 per cent of homes are affordable through a variety of different tenures, balancing that with the need to raise revenue to reinvest in the transport network.

Your first weeks

- Announcing your housing plans and then a delivery pipeline for ensuring we can meet housing targets

Your first 100 days

- Establishing Homes for Londoners
- Announcing plans for how we will support delivery across London

A MODERN AND AFFORDABLE TRANSPORT NETWORK

During your term, you will open the Elizabeth line. We will deliver it on time and to budget, ensuring the rest of the network is fit for the future as well. We will work with you to develop a new transport plan for London to continue our investment programme.

We will start by opening the Night Tube, and then work to deliver on rail devolution. We'll progress the Bakerloo Line Extension, make progress on East London river crossings, and use the revision of the Mayor's Transport Strategy (MTS) to make sure London's population growth is productive. We'll work with you to lobby Government on improving finance for major projects like Crossrail 2.

Your first weeks

- Announcement of action on your fares pledges
- Testing brand new Elizabeth line trains

Your first 100 days

- Opening construction at Bank station
- Deciding the Crossrail 2 route
- Setting out your vision for the MTS

A SAFER AND MORE SECURE LONDON

Crime on our network is extremely low, and we recognise that we must work hard to keep Londoners safe and secure when using our services.

We have recruited additional officers to police the Night Tube, and our changes to ticket offices have ensured that staff are on hand to deal with incidents and reassure customers.

We will continue to make our roads safer and ensure we promote the best standards in safer vehicles, including freight. We will review our safer junction programme to ensure our investment is as well targeted as it can be.

Your first weeks

- Announcing the doubling of Taxi and Private Hire enforcement officers

Your first 100 days

- Launch of Safer Trucks programme
- Completion of Better Junction upgrades at 12 sites

SKILLS FOR LONDONERS

We are proud of our apprenticeship programme, and are committed to building a skills base to support our growing city. We will encourage businesses to target apprenticeships to encourage women and people from BAME communities to apply for jobs in the transport sector, as these groups are under-represented in Science, Technology, Engineering and Maths. We will also continue to support Londoners in education with concessions on our services.

Our tunnelling academy has delivered the skills needed to build Crossrail. We will ensure the academy continues to support new skills. We will use the model to train people to deliver housing, and ensure those skills are used on all construction across London, not just on Mayoral land.

Your first weeks

- Announcing the River Skills Academy
- Launch event promoting women in the transport industry

Your first 100 days

- Visiting the Crossrail Tunnelling Academy

A FAIRER AND MORE EQUAL CITY

We will conduct an equal pay audit and act on the results. We'll also make sure that our senior managers and staff reflect the city we serve. Throughout your mayoralty we will focus on the accessibility of the transport network and the service we offer to all Londoners. We have ambitious plans to improve step-free access at stations, and will work with you to target our investment in the most effective ways. We will also focus on training our staff, particularly bus drivers, to offer the best possible customer service.

We will give our Independent Disability Advisory Group a central role in the planning of transport projects and establish a Diversity in Science, Engineering, Technology and Maths (STEM) Advisory Board.

Your first weeks

- Action on body image in advertising
- Priority seat card and badge trial
- Opening step-free access at Tower Hill

Your first 100 days

- A review of ticket office closures
- Establishing a Diversity in STEM Advisory Board

A GREENER, CLEANER LONDON

We will work with you on your Environment Strategy, and ensure that environmental improvements sit at the heart of the revised Mayor's Transport Strategy. We'll ensure that ULEZ is fit for the future needs of London, and consult on tough action on air quality, including options for strengthening ULEZ, within your opening months in office.

We will work to improve air quality through enhancing the environmental performance of our bus fleet and leveraging the latest emissions-reducing technology. We will work with you to lobby the Government on a diesel scrappage scheme and increase the take up of electric vehicles across London, while promoting walking across the Capital.

Your first weeks

- A joint consultation on the future of Oxford Street
- Announcing a new Walking Champion

Your first 100 days

- Launching new electric bus routes
- A car-free day on Regent Street in July

IMPROVING LONDON'S HEALTH

The transport network is one of the most significant levers you have to improve the health of Londoners. Walking and cycling is a major component of most Londoners' exercise. We will continue to promote cycling through physical improvements to the road network, and effective marketing and training, and create a strategy to get London walking.

Working with you, we will do more. We're working closely with NHS bodies across London to ensure our services meet the needs of their patients. With support for effective health devolution, we can seek to provide a better service for Londoners while driving efficiencies through combining existing services.

Your first weeks

- Announcing cycle training schemes on newly opened Cycle Superhighways

Your first 100 days

- Publishing an updated Transport Health Action Plan and making the case for health devolution

ARTS, CULTURE AND CREATIVITY

We're proud of our contribution to the Capital's culture: from running special events to promoting art across our network. Our heritage is part of London's story.

We will bid to host major events, including the Women's Tour of Britain 2017, look at future dates for the Tour de France, and support your Borough of Culture competitions using our assets and advertising.

We'll also join efforts to create a "Love London" card, using partnerships with Santander and other businesses to offer incentives to Londoners.

Your first weeks

- Announcing a bid for the Women's Tour of Britain in 2017

Your first 100 days

- Supporting the Car Free day in Regent Street

